



Monthly Stats
As of July 31, 2021

	FY 2019 Monthly Avg	FY 2019 Year Total	FY 2020 Monthly Avg	FY 2020 Year Total	October	November	December	January	January Gross \$	February	February Gross \$	March	March Gross \$	April	April Gross \$	May	May Gross \$	June	June Gross \$	July	July Gross \$	FY 2021 Monthly Avg	FY 2021 YTD Total
Hospital																							
Acute admissions	7.8	94	7.3	87	10	12	2	10		5		8		7		7		3		4		6.8	68
Acute patient days	24.3	292	21.8	262	35	64	10	35	\$ (53,115)	19	\$ (30,003)	25	\$ (43,054)	20	\$ (29,817)	11	\$ (16,995)	7	\$ (10,815)	10	\$ (15,450)	23.6	236
SSB admissions	4.8	57	3.4	41	4	1	5	2		2		2		4		5		4		2		3.1	31
SSB patient days	74.3	892	49.2	590	90	26	96	27	\$ (10,125)	27	\$ (10,125)	27	\$ (10,500)	47	\$ (17,250)	43	\$ (16,125)	93	\$ (34,875)	50	\$ (18,750)	52.6	526
Total avg daily census	3.4	X	2.6	X	4.2	3.2	3.6	2.0		1.8		1.9		2.4		1.9		3.8		2		2.7	X
Total Surgery	15.4	185	21.9	263	17	5	10	27	\$ (176,045)	29	\$ (259,701)	34	\$ (276,838)	14	\$ (106,451)	20	\$ (113,896)	16	\$ (162,600)	18	\$ (124,628)	19.0	190
ER patients	61.4	737	62.8	754	63	49	42	38	\$ (27,663)	58	\$ (37,407)	57	\$ (37,200)	54	\$ (38,383)	61	\$ (41,761)	73	\$ (42,607)	64	\$ (46,246)	55.9	559
Hospital Therapy																							
Physical therapy units - Hospital	568	6,818	547	6,564	791	587	587	237	\$ (31,734)	435	\$ (58,379)	680	\$ (89,551)	635	\$ (84,401)	741	\$ (97,824)	906	\$ (119,086)	790	\$ (104,577)	638.9	6,389
Nursing Home Therapy																							
Physical therapy units - Nursing Home	173	2,070	164	1,971	199	183	269	268	\$ (31,712)	210	\$ (24,848)	196	\$ -	121	\$ (23,199)	101	\$ -	114	\$ (11,762)	100	\$ (13,648)	176.1	1,761
Care Center																							
Admissions	2.9	35	2.4	29	6	1	6	3		2		0		3		0		3		0		2.4	24
Discharges	2.8	34	2.5	30	3	4	3	4		3		2		1		0		2		1		2.3	23
Total Days	1,297	15,561	1,327	15,928	1,302	1,275	1,297	1,355	\$ (445,075)	1,157	\$ (360,102)	1,289	\$ (434,265)	1,233	\$ (398,102)	1,302	\$ (431,150)	1,296	\$ (434,469)	1,316	\$ (420,436)	1,282.2	12,822
Occupancy %	85%	X	87%	X	84.0%	85.0%	83.7%	87.4%		82.6%		83.2%		82.2%		84.0%		86.4%		84.9%		84.3%	X
Open Beds	7.0	X	6.7	X	6	9	6	7		8		10		8		8		7		8		7.7	X
Case mix	0.83	X	0.87	X	0.88	0.86	0.84	0.85		0.82		0.83		0.84		0.85		0.84		0.84		0.8	X
Assisted Living - Total Beds 31																							
Independent Living	7.8	94	4.3	52	3	2	2	2	\$ (4,918)	2	\$ (4,363)	2	\$ (4,044)	2	\$ (4,044)	2	\$ (4,044)	2	\$ (4,044)	1	\$ (2,928)	2.0	20
Assisted Living	19.2	230	20.9	251	21	16	16	15	\$ (53,719)	17	\$ (58,842)	17	\$ (62,979)	17	\$ (62,926)	17	\$ (63,439)	17	\$ (64,771)	20	\$ (69,502)	17.3	173
Tier 1	5.3	63	3.3	40	3	3	3	3		3		3		2		2		2		2		2.6	26
Tier 2	11.5	138	13.5	162	14	10	10	9		11		11		12		12		12		14		11.5	115
Tier 3	2.4	29	4.1	49	5	3	3	3		3		3		3		3		3		4		3.3	33
Open Beds - (31 Total Rooms)	4.0	X	4.8	X	6	12	13	14		12		12		12		12		12		10		11.5	X
GRH Tenants	X	X	3.7	X	4	4	4	3		3		3		3		3		3		4		3.4	X
Clinic Provider Visits																							
Scheduled appts. - Primary Care	352	4,220	361	4,334	368	294	392	334	\$ (83,764)	384	\$ (100,176)	415	\$ (105,976)	384	\$ (105,019)	379	\$ (95,672)	369	\$ (96,960)	351	\$ (93,723)	367.0	3,670
Avg. Apt/day/prov (Our Providers)	7.0	X	7.4	X	7.1	4.9	7.6	7.0		8.0		6.1		8.0		7.9		7.1		7		7.1	X
Scheduled appts. - Behavioral Health	116	1,158	177	2,126	296	245	294	264	\$ (74,539)	274	\$ (77,778)	298	\$ (78,093)	270	\$ (73,331)	259	\$ (70,387)	275	\$ (75,900)	239	\$ (67,427)	271.4	2,714
Avg. Apt/day/prov (Our Providers)	4.0	X	6.0	X	6.2	7.0	6.5	6.6		6.9		6.8		6.7		6.9		7.6		6		6.8	X
Lab Tests																							
Total Lab Tests	1,222	14,658	1,362	16,342	1,534	1,514	1,469	1,479	\$ (218,769)	1,520	\$ (227,390)	1,657	\$ (229,690)	1,291	\$ (175,651)	1,351	\$ (176,612)	1,468	\$ (196,237)	1,495	\$ (198,270)	1,477.8	14,778
Radiology																							
Total Radiology	170	2,042	171	2,052	210	113	129	176	\$ (235,700)	169	\$ (224,697)	166	\$ (238,450)	151	\$ (179,014)	154	\$ (177,284)	216	\$ (230,965)	205	\$ (243,371)	168.9	1,689



Exceptional Service. Trusted Care.

Balance Sheet
Fiscal Year-to-Date as of July 31, 2021
(unaudited)

	FY 2021		FY 2021
Assets		Liabilities	
Current Assets:		Current Liabilities:	
Cash and cash equivalents	\$ 6,758,310	Current maturities of long-term debt	\$ 227,016
Restricted Cash	\$ 208,072	Accounts Payable	\$ 336,373
Foundation Investments	\$ 27,906	Due to City of Appleton	\$ 74,386
Receivables:		Estimated third-party payor settlements (L)	\$ 200,870
Patient and resident - Net	\$ 2,071,796	Accrued Expenses:	
Bond Prepay to City of Appleton	\$ 156,710	Accrued salaries, wages, and benefits	\$ 721,327
Other	\$ 26,490	Accrued healthcare claims	\$ (116,258)
Supplies	\$ 207,834	Accrued interest payable	\$ 8,251
Prepaid expenses	\$ -	Funds held in trust	\$ 2,337
		Unearned revenue	\$ 4,130,518
Total Current Assets	<u>\$ 9,457,118</u>	Other Liabilities	\$ 115,034
		Total current liabilities	<u>\$ 5,699,854</u>
Capital assets - Net:		Long-term liabilities:	
Capital assets not being depreciated	\$ 155,681	Long-term debt, less current maturities	\$ 3,163,484
Depreciable capital assets, net of accumulated depreciation	\$ 4,404,026	Net pension liability	\$ 5,168,084
Total Capital Assets	<u>\$ 4,559,707</u>	Total long-term liabilities	<u>\$ 8,331,568</u>
Other Assets:		Total liabilities	<u>\$ 14,031,422</u>
Investment in joint venture	\$ 257,577	Deferred inflows of resources:	
Total Assets	<u>\$ 14,274,402</u>	Pension related inflows	\$ 644,361
Deferred outflows of resources:		Net position:	
Pension related outflows	\$ 669,485	Net investment in capital assets	\$ 1,169,207
		Unrestricted	\$ (901,103)
		Total net position	<u>\$ 268,104</u>
Total Assets and Deferred Outflows of Resources	<u><u>\$ 14,943,887</u></u>	Total Liabilities, Deferred Inflows of Resources, and Net Position	<u><u>\$ 14,943,887</u></u>

Income Statement YTD
Fiscal Year-to-Date as of July 31, 2021
(unaudited)

	FY 2021 YTD Actual					FY 2021 YTD Budget					FY 2020 YTD					FY 2019 YTD				
	Hospital	Clinic	Nursing Home	Apple Ridge	Total	Hospital	Clinic	Nursing Home	Apple Ridge	Total	Hospital	Clinic	Nursing Home	Apple Ridge	Total	Hospital	Clinic	Nursing Home	Apple Ridge	Total
Operating Revenues																				
Net patient and resident service revenue	\$ 6,673,016	\$ 1,841,581	\$ 3,573,188	\$ 572,336	\$ 12,660,121	\$ 6,625,791	\$ 1,446,533	\$ 3,621,719	\$ 692,592	\$ 12,386,635	\$ 5,794,945	\$ 1,185,910	\$ 3,513,051	\$ 650,865	\$ 11,144,771	\$ 6,198,203	\$ 938,362	\$ 3,325,277	\$ 568,807	\$ 11,030,649
Other revenue	\$ 482,120	\$ -	\$ 11,875	\$ 129	\$ 494,124	\$ 695,240	\$ -	\$ 10,833	\$ 2,333	\$ 708,407	\$ 659,432	\$ -	\$ 12,151	\$ 11,911	\$ 683,494	\$ 643,013	\$ -	\$ 6,095	\$ 5,520	\$ 654,628
Total operating revenue	\$ 7,155,136	\$ 1,841,581	\$ 3,585,063	\$ 572,465	\$ 13,154,245	\$ 7,321,031	\$ 1,446,533	\$ 3,632,553	\$ 694,925	\$ 13,095,042	\$ 6,454,377	\$ 1,185,910	\$ 3,525,202	\$ 662,776	\$ 11,828,265	\$ 6,841,216	\$ 938,362	\$ 3,331,372	\$ 574,327	\$ 11,685,277
Operating Expense																				
Patient care and other professional services	\$ 4,242,930	\$ 1,870,109	\$ 2,360,904	\$ -	\$ 8,473,943	\$ 4,391,024	\$ 1,727,287	\$ 1,894,299	\$ -	\$ 8,012,610	\$ 3,883,582	\$ 1,454,049	\$ 1,821,151	\$ -	\$ 7,158,782	\$ 4,144,351	\$ 1,156,436	\$ 1,853,487	\$ 1,016	\$ 7,155,290
Administrative and general	\$ 1,436,776	\$ 732,346	\$ 1,456,781	\$ 710,228	\$ 4,336,131	\$ 1,215,066	\$ 673,921	\$ 1,504,959	\$ 673,668	\$ 4,067,614	\$ 1,462,013	\$ 465,266	\$ 1,291,259	\$ 664,965	\$ 3,883,503	\$ 1,432,586	\$ 423,425	\$ 1,250,862	\$ 577,940	\$ 3,684,813
Depreciation	\$ 434,074	\$ 20,806	\$ 109,117	\$ 11,700	\$ 575,697	\$ 333,750	\$ 13,417	\$ 104,667	\$ 8,750	\$ 460,583	\$ 311,726	\$ 12,837	\$ 100,627	\$ 7,019	\$ 432,209	\$ 346,950	\$ 30,800	\$ 100,775	\$ 10,404	\$ 488,929
Total operating expenses	\$ 6,113,780	\$ 2,623,261	\$ 3,926,802	\$ 721,928	\$ 13,385,771	\$ 5,939,840	\$ 2,414,624	\$ 3,503,925	\$ 682,418	\$ 12,540,808	\$ 5,657,321	\$ 1,932,152	\$ 3,213,037	\$ 671,984	\$ 11,474,494	\$ 5,923,887	\$ 1,610,661	\$ 3,205,124	\$ 589,360	\$ 11,329,032
Operating Income (Loss)	\$ 1,041,356	\$ (781,680)	\$ (341,739)	\$ (149,463)	\$ (231,526)	\$ 1,381,191	\$ (968,091)	\$ 128,628	\$ 12,507	\$ 554,234	\$ 797,056	\$ (746,242)	\$ 312,165	\$ (9,208)	\$ 353,771	\$ 917,329	\$ (672,299)	\$ 126,248	\$ (15,033)	\$ 356,245
Nonoperating Revenues (Expenses)																				
Noncapital grants and contributions	\$ 2,304,263	\$ -	\$ 2,580	\$ -	\$ 2,306,843	\$ 2,140,826	\$ -	\$ 6,667	\$ 2,500	\$ 2,147,493	\$ 196,050	\$ -	\$ 7,086	\$ 3,510	\$ 206,646	\$ 33,467	\$ -	\$ 6,637	\$ 200	\$ 40,304
Investment income	\$ 17,149	\$ -	\$ -	\$ -	\$ 17,149	\$ 16,667	\$ -	\$ -	\$ -	\$ 16,667	\$ 17,453	\$ -	\$ -	\$ -	\$ 17,453	\$ 7,436	\$ -	\$ -	\$ -	\$ 7,436
Interest expense	\$ (40,292)	\$ -	\$ (43,849)	\$ (1,727)	\$ (85,868)	\$ (70,833)	\$ -	\$ (51,667)	\$ (6,833)	\$ (129,333)	\$ (58,027)	\$ -	\$ (50,596)	\$ (5,718)	\$ (114,341)	\$ (73,979)	\$ -	\$ (52,720)	\$ (7,001)	\$ (133,700)
Rental income and other	\$ (20,869)	\$ -	\$ -	\$ -	\$ (20,869)	\$ 17,750	\$ -	\$ -	\$ -	\$ 17,750	\$ 16,481	\$ -	\$ -	\$ -	\$ 16,481	\$ 14,036	\$ -	\$ -	\$ -	\$ 14,036
Total nonoperating revenues (expenses), net	\$ 2,260,251	\$ -	\$ (41,269)	\$ (1,727)	\$ 2,217,255	\$ 2,104,409	\$ -	\$ (45,000)	\$ (4,333)	\$ 2,052,576	\$ 171,957	\$ -	\$ (43,510)	\$ (2,208)	\$ 126,239	\$ (19,040)	\$ -	\$ (46,083)	\$ (6,801)	\$ (71,924)
Revenues in Excess of (Less Than) Expenses	\$ 3,301,607	\$ (781,680)	\$ (383,008)	\$ (151,190)	\$ 1,985,729	\$ 3,485,600	\$ (968,091)	\$ 83,628	\$ 8,173	\$ 2,606,810	\$ 969,013	\$ (746,242)	\$ 268,655	\$ (11,416)	\$ 480,010	\$ 898,289	\$ (672,299)	\$ 80,165	\$ (21,834)	\$ 284,321
		Operating Margin	-1.76%				Operating Margin	4.23%				Operating Margin	2.99%				Operating Margin	3.05%		
		Total Margin	15.10%				Total Margin	19.91%				Total Margin	4.06%				Total Margin	2.43%		



Exceptional Service. Trusted Care.

Monthly Income Statement
July 2021
(unaudited)

	FY 2021 Current Month Actual					FY 2021 Monthly Budget					FY 2020 Current Month					FY 2019 Current Month				
	Hospital	Clinic	Nursing Home	Apple Ridge	Total	Hospital	Clinic	Nursing Home	Apple Ridge	Total	Hospital	Clinic	Nursing Home	Apple Ridge	Total	Hospital	Clinic	Nursing Home	Apple Ridge	Total
Operating Revenues																				
Net patient and resident service revenue	\$ 672,645	\$ 148,678	\$ 369,476	\$ 60,825	\$ 1,251,624	\$ 662,579	\$ 144,653	\$ 362,172	\$ 69,259	\$ 1,238,664	\$ 647,957	\$ 113,234	\$ 340,492	\$ 64,803	\$ 1,166,486	\$ 688,566	\$ 114,813	\$ 340,215	\$ 55,484	\$ 1,199,078
Other revenue	\$ 38,219	\$ -	\$ 560	\$ 28	\$ 38,807	\$ 69,524	\$ -	\$ 1,083	\$ 233	\$ 70,841	\$ 85,941	\$ -	\$ 660	\$ -	\$ 86,601	\$ 44,411	\$ -	\$ 1,759	\$ 1,618	\$ 47,788
Total operating revenue	\$ 710,864	\$ 148,678	\$ 370,036	\$ 60,853	\$ 1,290,431	\$ 732,103	\$ 144,653	\$ 363,255	\$ 69,493	\$ 1,309,504	\$ 733,898	\$ 113,234	\$ 341,152	\$ 64,803	\$ 1,253,087	\$ 732,977	\$ 114,813	\$ 341,974	\$ 57,102	\$ 1,246,866
Operating Expense																				
Patient care and other professional services	\$ 435,675	\$ 162,037	\$ 265,198	\$ -	\$ 862,910	\$ 439,102	\$ 172,729	\$ 189,430	\$ -	\$ 801,261	\$ 422,745	\$ 140,579	\$ 180,519	\$ -	\$ 743,843	\$ 436,163	\$ 126,913	\$ 215,056	\$ -	\$ 778,132
Administrative and general	\$ 80,358	\$ 83,796	\$ 130,555	\$ 66,773	\$ 361,482	\$ 121,507	\$ 67,392	\$ 150,496	\$ 67,367	\$ 406,761	\$ 147,290	\$ 54,993	\$ 147,201	\$ 66,990	\$ 416,474	\$ 135,705	\$ 54,757	\$ 117,666	\$ 60,703	\$ 368,831
Depreciation	\$ 42,083	\$ 2,081	\$ 10,912	\$ 1,170	\$ 56,246	\$ 33,375	\$ 1,342	\$ 10,467	\$ 875	\$ 46,058	\$ 31,173	\$ 1,284	\$ 10,063	\$ 702	\$ 43,222	\$ 34,695	\$ 3,080	\$ 10,078	\$ 1,040	\$ 48,893
Total operating expenses	\$ 558,116	\$ 247,914	\$ 406,665	\$ 67,943	\$ 1,280,638	\$ 593,984	\$ 241,462	\$ 350,393	\$ 68,242	\$ 1,254,081	\$ 601,208	\$ 196,856	\$ 337,783	\$ 67,692	\$ 1,203,539	\$ 606,563	\$ 184,750	\$ 342,800	\$ 61,743	\$ 1,195,856
Operating Income (Loss)	\$ 152,748	\$ (99,236)	\$ (36,629)	\$ (7,090)	\$ 9,793	\$ 138,119	\$ (96,809)	\$ 12,863	\$ 1,251	\$ 55,423	\$ 132,690	\$ (83,622)	\$ 3,369	\$ (2,889)	\$ 49,548	\$ 126,414	\$ (69,937)	\$ (826)	\$ (4,641)	\$ 51,010
Nonoperating Revenues (Expenses)																				
Noncapital grants and contributions	\$ 2,956	\$ -	\$ -	\$ -	\$ 2,956	\$ 214,083	\$ -	\$ 667	\$ 250	\$ 214,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ 903	\$ -	\$ 913
Investment income	\$ 1,017	\$ -	\$ -	\$ -	\$ 1,017	\$ 1,667	\$ -	\$ -	\$ -	\$ 1,667	\$ 1,861	\$ -	\$ -	\$ -	\$ 1,861	\$ 2,215	\$ -	\$ -	\$ -	\$ 2,215
Interest expense	\$ (4,064)	\$ -	\$ (4,051)	\$ (137)	\$ (8,252)	\$ (7,083)	\$ -	\$ (5,167)	\$ (683)	\$ (12,933)	\$ (242)	\$ -	\$ (4,689)	\$ (532)	\$ (5,463)	\$ (7,319)	\$ -	\$ (4,884)	\$ (665)	\$ (12,868)
Rental income and other	\$ 2,045	\$ -	\$ -	\$ -	\$ 2,045	\$ 1,775	\$ -	\$ -	\$ -	\$ 1,775	\$ 1,850	\$ -	\$ -	\$ -	\$ 1,850	\$ 1,451	\$ -	\$ -	\$ -	\$ 1,451
Total nonoperating revenues (expenses), net	\$ 1,954	\$ -	\$ (4,051)	\$ (137)	\$ (2,234)	\$ 210,441	\$ -	\$ (4,500)	\$ (433)	\$ 205,258	\$ 3,469	\$ -	\$ (4,689)	\$ (532)	\$ (1,752)	\$ (3,643)	\$ -	\$ (3,981)	\$ (665)	\$ (8,289)
Revenues in Excess of (Less Than) Expenses	\$ 154,702	\$ (99,236)	\$ (40,680)	\$ (7,227)	\$ 7,559	\$ 348,560	\$ (96,809)	\$ 8,363	\$ 817	\$ 260,681	\$ 136,159	\$ (83,622)	\$ (1,320)	\$ (3,421)	\$ 47,796	\$ 122,771	\$ (69,937)	\$ (4,807)	\$ (5,306)	\$ 42,721
	Operating Margin		0.76%			Operating Margin		4.23%			Operating Margin		3.95%			Operating Margin		4.09%		
	Total Margin		0.59%			Total Margin		19.91%			Total Margin		3.81%			Total Margin		3.43%		